



## ANNEXURE C

### IDP STRATEGIC FRAMEWORK MATRIX

# ANNEXURE A MANDENI MUNICIPALITY STRATEGIC FRAMEWORK MATRIX

ISSUE	OBJECTIVE	STRATEGIES
<b>A. SERVICE INFRASTRUCTURE</b>	<p>To improve maintenance of existing infrastructure and speed up the provision of new infrastructural services to ensure that the community has access to basic standard of living and services.</p>	<p>Facilitate the provision with clean and portable water at least within 500m distance to rural community. Facilitate the provision of sanitation to rural community at a basic hygiene standards</p> <p>Provide access and basic road infrastructure to every household within the Municipality area.</p> <p>Ensure human settlements that holistically address all development challenges rather than providing houses. Preparation of a holistic infrastructure development plan</p>
<b>A.1. WATER</b> <ul style="list-style-type: none"> <li>The maintenance upgrading of rural water schemes</li> <li>Provision of water reticulation system in Tugela Mouth</li> <li>Upgrading of the Sundumbili reticulation network</li> <li>Identification and disconnection of all the illegal water connections.</li> </ul>	<p>A.1. To ensure that all the communities within the Municipal area have access to clean and portable water and sanitation at least to those minimum levels agreed to at national, provincial and district within 200m from their households.</p>	<b>HOUSING</b> <ul style="list-style-type: none"> <li>To create integrated vibrant and sustainable developments</li> <li>Monitoring of service delivery through site visit and meetings with all stakeholders (DOH, IAs and PSC)</li> <li>Encourage people to come for applications and filling of clearance certificates then signing of agreements to be forwarded to DOH.</li> </ul>
<b>A.2.SANITATION</b> <ul style="list-style-type: none"> <li>Provision of waterborne system in Tugela Mouth</li> <li>Provision of basic sanitation services &amp; facilities to rural communities</li> </ul>	<p>A.2. To have more households sanitation projects implemented to tackle the backlog.</p>	<b>WATER</b> <ul style="list-style-type: none"> <li>Ensure that the Mandeni municipal priorities for the</li> <li>installation of water points and local reticulation n systems that require attention are included in the District Municipality Water services plan</li> <li>Priorities water projects in areas of higher population density and in particular rural areas.</li> <li>Assess and identify the existing pipe network that requires upgrading.</li> </ul>
<b>A.3.ELETRICITY</b> <ul style="list-style-type: none"> <li>Upgrading and refurbishment of the electrical network in Mandeni, suburb ward 3 and maintenance thereof.</li> <li>The provision of electricity to rural communities.</li> </ul>	<p>A.3. To avoid the power outgases due to the deterioration of the electricity network</p> <p>To increase a number of household with access to electricity.</p> <p>To increase a number of households benefiting from the free basic energy program</p>	<b>SANITATION</b> <ul style="list-style-type: none"> <li>In consultation with the District Municipality identify rural areas where inadequate sanitation is health risk and ensure reflected in the District Municipality Water services plan</li> <li>Identify and submit to the District Municipality areas that require upgrading and connection to water borne sewerage systems.</li> </ul>
<b>A.4.ROADS</b> <ul style="list-style-type: none"> <li>Maintenance and upgrading of the existing road infrastructure with specific emphasis on rural roads</li> <li>Gravel</li> <li>Ensure Road accessibility to rural areas with 500 meters from each house hold</li> </ul>	<p>A.4. To avoid the deterioration of the existing road infrastructure through a comprehensive maintenance and upgrading program.</p>	

C.7. COMPLIANCE WITH MFMA	C.7. The municipality is almost fully compliant with the provisions of the Municipal Finance Management Act. Although the municipality is classified as a Low municipality, the municipality will by the end of June 2007 be fully compliant. The municipality will be converting to the new format of the financial statements at year end.	C.8. A strategy is in place to address the outstanding debts of all indigents and to give them free services.
C.8. INDIGENT POLICY	C.8. An Indigent Policy is in place as part of the Debt Collection and Credit Control Policy. Most indigent households have been identified. The verification process is being finalized.	
C.9. FINANCIAL STATEMENTS	C.9. The financial statements for 2005/2006 were finalized and submitted to the Auditor-General within the prescribed time. The municipality will be converting to the new format of financial statements at the end of June 2007.	
C.10. QUARTERLY BUDGET IMPLEMENTATION REPORTS	C.10. The municipality submits all the required returns to National and Provincial Treasury on a monthly and/or quarterly basis. The municipality reports to Council Monthly.	
C.11. SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN	C.11. The municipality will for the first time be submitting a Service Delivery and Budget Implementation Plan with the Budget for the Multi-term budget 2008/2010.	
D. INSTITUTIONAL ARRANGEMENTS	OBJECTIVE	STRATEGIES
D.1. High rate of resignation of people with critical skills from the Municipality	To develop and implement all policies and procedures relating to recruitment, retention and termination of Council employees.	
E. COMMUNITY DEVELOPMENT AND SOCIAL SERVICES	To ensure social development and empowerment of local community on issues ranging from health care, education, safety and security, poverty alleviation, skills development and provision of community facilities.	
ISSUE	OBJECTIVE	STRATEGIES



<p><b>E.1. HOUSING</b></p> <ul style="list-style-type: none"> <li>• The Mandeni Municipality shall facilitate the provision of affordable housing for the middle income categories.</li> <li>• Fast tracking the delivery and completion of the existing low cost housing projects</li> <li>• Formalization of Sundumbili / High View Park</li> </ul> <p><b>E.2. PROVISION OF COMMUNITY FACILITY i.e. COMMUNITY HALLS, SPORTS FIELDS, CRÈCHES</b></p> <p><b>E.3. ADDITIONAL HEALTH CARE FACILITIES</b></p> <p><b>E.4. CEMETARY LAND</b></p> <p><b>E.5. HIV / AIDS AWARENESS EDUCATION PROGRAM</b></p>	<p><b>E.1.</b> To explore possibilities of mixed town development plan which will cater for people who are above DOH subsidy. To contribute towards eradication of poverty stricken families. Issuing of the Deed of Title to owners of Sundumbili and Highview Park</p> <p><b>E.2.</b> To provide and cater for the sporting needs of the community of Mandeni.</p> <p><b>E.3.</b> Provision of health care facilities that are able to satisfy the threshold.</p> <p><b>E.4.</b> To identify and establish proper burial site for the Municipal area.</p> <p><b>E.5.</b> To establish and monitor Mandeni Local Advisory Centre</p>	<p>Identify areas that are in need of the facilities (audit). To check the condition of the existing facilities (upgrade). Consult relevant government departments for funding and capacity purposes</p> <p>To do a physical audit in consultation with the Department of Health</p> <p>Speak to Amakhosi and stakeholders to get land suitable for cemetery and to involve DLA</p> <p>To adopt the draft Mandeni LAC strategy, workshop to be conducted and implementation. Formation of Mandeni LAC membership will feed into the District Aids Council</p>
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<b>B.4. POVERTY ALLEVIATION</b> <ul style="list-style-type: none"> <li>Ensuring that council development programs and projects are centralized to LED.</li> </ul>		
<b>C. FINANCIAL MANAGEMENT AND FINANCIAL VIABILITY</b>	To ensure effective management of Municipal resource.	Ensure performance based budget plan and expenditure.
<b>ISSUE</b>	<b>OBJECTIVE</b>	<b>STRATEGIES</b>
<b>C.1. MAINTENANCE OF INFRASTRUCTURE</b>	C.1. To ensure that all municipal infrastructure is maintained at optimum levels. The obstacles to this process is the low payment rate by ratepayers for rates and services.	<b>C.1. To engender a culture of payment for services rendered</b>
<b>C.2. ASSET MANAGEMENT</b>	C.2. The municipal assets are well managed with all assets being recorded in the Asset Register. An Asset Management Policy needs to be developed in order to set out a strategy for the maintenance of all assets.	
<b>C.3. FLEET MANAGEMENT</b>	C.3. The main fleet is covered by the leasing agreement that the municipality has entered into with the service provider. The older municipal vehicles require to be replaced when they become unroadworthy. A maintenance policy needs to be developed for all vehicles and plant.	
<b>C.4. LAND RE-VALUATION</b>	C.4. The re-valuation of all land within the Mandeni Municipal area is in process in terms of the Municipal Property Rating Act. The new valuation roll will be implemented in July 2008. The cost for the valuation of all properties which includes Ndwedwe and Maphamulo is R8 million.	
<b>C.5. DEBT COLLECTION</b>	C.5. A Debt Collection system is being put in place to assist the debt collection department to collect the outstanding debt. Public meeting will be held to address the issues around the non-payment of rates and services.	<b>C.4. A Strategy is in place to obtain financing for this project by way of either grants or an external loan</b>
<b>C.6. AUDIT REPORTS</b>	C.6. The Audit report for 2005/2006 has been received and there are some issues which require to be addressed.	



<ul style="list-style-type: none"> <li>• Ensure Traffic management and provision of commuter facilities municipal wide</li> <li>• Provision of Traffic Calming Measures to all urban settlements</li> </ul> <p><b>A.5. STORM WATER</b></p> <p><b>A.6. WASTE MANAGEMENT</b></p>	<p>A.5. To ensure proper maintenance of storm water drains.</p> <p>A.6. To develop an Integrated Waste Management Plan for the Municipality</p>	<p><b>ELECTRICITY</b></p> <ul style="list-style-type: none"> <li>• In consultation with Eskom District Municipality and the Department of Minerals and Energy Establish the backlogs in the provision of Electricity</li> <li>• Prepare electrification plan for the rollout of rural electricity programs</li> <li>• Facilitate the prioritization of electricity project and implementation thereof by Eskom</li> </ul>
<p><b>B. LOCAL ECONOMIC DEVELOPMENT</b></p>	<p>To establish economic growth and development all economic sectors with a particular emphasis on Tourism, Manufacturing, Agriculture &amp; Service.</p> <p>To improve public access and security to all areas with potential to improve economic performance of the Municipality</p>	<p>Ensure enabling environment to unlock development opportunities presented by our strategically location in relation Ethekwini Mhlathuze Corridor &amp; Dube Trade Port.</p> <p>Facilitate and ensure invest of best possible level of infrastructure to all key features linked to Zulu History, Ecotourism and Beach Tourism.</p>
<p><b>ISSUE</b></p>	<p><b>OBJECTIVE</b></p>	<p><b>STRATEGIES</b></p>
<p><b>B.1. INDUSTRIAL DEVELOPMENT</b></p> <p><b>B.2. TOURISM DEVELOPMENT</b></p> <ul style="list-style-type: none"> <li>• To use tourism development as a means to stimulate Local Economy and poverty alleviation</li> <li>• To encourage tourism in the inland areas historical sites i.e. Ndulinde, Ingwenya Reserve</li> <li>• Marketing of the coast for investment opportunities and tourism</li> <li>• Ensure safety and facilitate public access to the beach Dokodweni, Tugela Mouth</li> </ul> <p><b>B.3. AGRICULTURE</b></p> <ul style="list-style-type: none"> <li>• Optimum use agricultural land as a local economic spin off.</li> <li>• Timber plantation to supply the SAPPI mill</li> <li>• Encourage and support emerging farmers into commercial farming</li> </ul>	<p>B.1. Maintain and expand the Municipality's position as the economic growth node with specific emphasis on expansion of the Isithebe Industrial area.</p> <p>B.2. To stimulate local economic development with specific emphasis on coastal development.</p> <p>To establish a partnership with the private business community and investors with a view to expanding and enhancing local investment and development opportunities</p> <p>To create an environment attractive to investors and conducive to the development of small entrepreneurs.</p> <p>B.3. To facilitate access to land for Agricultural Development</p> <p>To create an environment attractive to investors and conducive to the development of small entrepreneurs.</p> <p>To reduce poverty to a significant and measurable extent through supply chain management</p>	